

Forde House
Newton Abbot

Contact Officer: Neil Aggett
E-mail: comsec@teignbridge.gov.uk

31 January 2018

EXECUTIVE

Dear Councillor

You are invited to a meeting of the above Committee which will take place on **Thursday, 8th February, 2018** in the **Council Chamber, Forde House, Brunel Road, Newton Abbot, TQ12 4XX** at **10.00 am**

Yours sincerely

NEIL AGGETT
Democratic Services Manager

Distribution:

- | | |
|---|--|
| (1) The Members of the Executive: | |
| Councillor Jeremy Christophers (Leader) | Portfolio Holder for Strategic Direction & Economy, Skills and Tourism |
| Councillor Humphrey Clemens (Deputy Leader) | Portfolio Holder for Planning & Housing |
| Councillor Stuart Barker | Portfolio Holder for Corporate Resources |
| Councillor John Goodey | Portfolio Holder for Community Neighbourhoods |
| Councillor Phil Bullivant | Portfolio Holder for Recreation & Leisure |
| Councillor Kevin Lake | Portfolio Holder for Environment Services |
| Councillor Sylvia Russell | Portfolio Holder for Health & Well-being |

A link to the agenda on the Council's website is emailed FOR INFORMATION (less reports (if any) containing Exempt Information referred to in Part II of the agenda), to:

- (1) All other Members of the Council
- (2) Representatives of the Press
- (3) Requesting Town and Parish Councils

If Councillors have any questions relating to predetermination or interests in items on this Agenda, please contact the Monitoring Officer in advance of the meeting

Public Access Statement

- There is an opportunity for members of the public to ask questions at this meeting. Please submit your questions to comsec@teignbridge.gov.uk by **12 Noon** 2 working days before the meeting.
- If you would like this information in another format, please telephone 01626 361101 or e-mail info@teignbridge.gov.uk
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- Reports in Parts I and III of this agenda are for public information. Any reports in Part II are exempt from publication due to the information included, under the provisions of the Local Government Act 1972.

A G E N D A

Part I

1. Apologies for absence
2. Minutes (Pages 1 - 2)
To approve the minutes of the meeting held on 9 January 2018.
3. Agreement of the Agenda between Parts I and II
4. Matters of urgency/matters of report brought forward with the permission of the Chairman
5. Declarations of Interest
6. To note action taken under delegated powers as set out in Part III of the agenda (if any)
7. Public Questions (if any)
8. Final Financial Plan Proposals 2018/19 to 2020/21 (Pages 3 - 46)
9. Executive Forward Plan (Pages 47 - 50)
To note forthcoming decisions anticipated to be made by the Executive over the next 12 months.

Part II

(Private) Items which may be taken in the absence of the Public and Press on the grounds that Exempt Information may be disclosed.

10. The Executive is recommended to approve the following resolution:

That under Section 100(A)(4) of the Local Government Act 1972, the Press and public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Act.

11. Teignbridge Housing Company (Pages 51 - 60)

Part III

(FOR INFORMATION ONLY)

The Following Portfolio Holder decisions has been made:-

PH 1-18 The letting of Tucks Plot, Dawlish.

PH 2-18 Teignmouth Point car park resurfacing works.

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EXECUTIVE

9 January 2018

Present:

Councillors Christophers (Leader), Clemens, Barker, Bullivant, Goodey, Lake and Russell

Members in Attendance:

Councillors Dewhirst, Ford, Haines, Hook, Prowse.

Officers in Attendance:

Phil Shears – Head of Paid Service

Martin Flitcroft – Finance Manager

Neil Aggett – Democratic Services Manager/Monitoring Officer

**These decisions will take effect from 10.00 a.m. on 16 January 2018
unless called-in or identified as urgent in the minute**

1. MINUTES

The minutes of the meeting held on the 5 December 2017 were approved and signed as a correct record.

2. INITIAL FINANCIAL PLAN PROPOSALS 2018/19 TO 2020/2021

The Portfolio Holder for Corporate Resources introduced the Initial Financial Plan Proposals 2018/19 onwards which will be out to consultation over the next six weeks and also to recommend a council tax base for 2018/19. The proposed Council tax levels would mean that the Council would be in the middle of Devon district councils for council tax.

The Acting Chief Finance Officer introduced budget proposals for the Revenue and Capital Budgets 2018/19 to 2020/21 and provided an update on the likely outturn position for 2017/18.

A £5 council tax rise was proposed for 2018/19 which equated to 3.12% to take the Council's council tax to £165.17 for Band D dwelling. This was against reducing central government funding and continued work by the Council to find savings in existing budgets.

The Budget proposals supported housing, business and infrastructure delivery together with town centre investment while retaining an appropriate level of reserves.

The Council has been successful with a bid, along with other Devon authorities to be a 100% pilot for 2018/19 only and this would provide

EXECUTIVE (9.01.2018)

additional funding to assist with Newton Abbot Town Centre redevelopment plans.

The Council was in its third year of its BEST2020 process to reduce costs and the second year of delivery of the Council's Ten Year Strategy.

Paragraph 3.7 identified the current council tax and council tax base for Teignbridge and paragraph 3.9 identified the government funding and cost changes likely to impact on the Council in the future and how this had been taken into account in the draft budget proposals. This included national living wage increase, employers pay offer, over a two year deal.

The report outlined a small increase in the level of reserves to £1.9m for 2018/19 dropping to £1.8m in later years which represented around 11.3% of the annual budget. The recommended council tax base of 48,577 is proposed for 2018/19 taking account of growth and collection rates.

The budget will be out to public and business consultation for final consideration by the Council on the 22 February 2018.

RESOLVED

- a) that comment be invited on the budget proposals
- b) that the Council recommends the Council to approve the council tax base for 48,577 for 2018/19 as contained in Appendix 2.

3. FORWARD PLAN

The Executive noted and approved the Forward Plan for the 12 months commencing January 2018.

JEREMY CHRISTOPHERS
Chairman

EXECUTIVE

LEADER: Cllr Jeremy Christophers

PORTFOLIO HOLDER: Cllr Stuart Barker

DATE: 8 February 2018

REPORT OF: Interim Chief Finance Officer

SUBJECT: FINAL FINANCIAL PLAN PROPOSALS 2018/19 TO 2020/21

PART I

RECOMMENDATIONS

The Executive propose a budget set out as in appendix 4 for revenue and appendix 7 for capital and

Resolve

That these proposals be considered together with any subsequent consultation comments for approval by Council as the final budget for 2018/19 and the outline plan for the subsequent years 2019/20 and 2020/21.

In particular the proposed budget includes:

- An increase in council tax of £5 or 3.12% to £165.17
- The continuing significant reduction in new homes bonus
- Other central funding reductions especially revenue support grant
- Reserves at 11% of the net revenue budget or just under £1.9 million
- Continuing support for housing whilst backing business and bringing people and organisations together for local neighbourhood planning
- Infrastructure delivery plan investment funded by community infrastructure levy and external sources where available
- The final pay offer including increases linked to the national living wage for 2018/19 and increases of 2% for all other staff
- The provisional assumptions following the successful bid to be a 100% business rates pilot authority with the rest of Devon for 2018/19
- Rural aid continuing at £40,000

1. PURPOSE

- 1.1 To consider the final financial plan proposals 2018/19 to 2020/21 for recommendation to Council on 22 February.
- 1.2 These proposals include recommended revenue and capital budgets for 2018/19 and planned in outline for 2019/20 and 2020/21.

TEIGNBRIDGE DISTRICT COUNCIL

2. INTRODUCTION

- 2.1** Recent budgets have taken account of reducing government grant over the period of the last comprehensive spending review. We now have the autumn statement 2017 and continue to be on the multi-year settlement covering the four years from 2016/17. 100% rates retention is promised but with the transfer in of some funding obligations. 75% rates retention is now being proposed to be introduced in 2020/21. Revenue support grant is to end from 2019/20.
- 2.2** New homes bonus has not been altered in the provisional settlement however we continue to suffer the reductions identified by the settlement for last years financial plan proposals. Savings have been found to eliminate the deficits identified rather than having to use the business rate retention reserve.
- 2.3** We have benefitted from previous savings plans and restructuring efficiencies are still producing cost reductions. This budget also benefits from the Strata partnership and the significant ongoing returns from Market Walk. We are in the third year of Business Efficiency Service Transition 2020 review following business challenge in earlier years.
- 2.4** The economy continues to be buoyant however uncertainty continues around future demand, inflation and the outcome of the European Union negotiations. Teignbridge has seen some minor positive variations to income in the current year apart from general rental income and market income which is down on the original budget.
- 2.5** Car parks are continuing with the programme of relevant capital investment agreed and partly funded by the increase in income. A general increase in most off street parking charges is proposed to cover inflation and in particular the higher rates from the revaluation which mainly falls on car parking.
- 2.6** The capital programme has been extended to include 2020/21 infrastructure delivery plan projects funded by CIL and external sources where available. The investment in housing continues including provision of affordable homes. The main aim is to create more homes and jobs. Significant provisions have also been included for town centre investment and employment land. Prudential borrowing is a helpful funding mechanism for priority projects where a good return on capital can be demonstrated. The additional gains from the business rates pilot scheme will be invested in Newton Abbot town centre.

3. BACKGROUND

- 3.1** The budget and policy framework procedure rules in the Constitution set out the process for developing annual budgets and their approval by Council. Thus there is a budget timetable in the Executive forward plan which includes Overview and Scrutiny consideration of the financial plan proposals. The

TEIGNBRIDGE DISTRICT COUNCIL

detailed **timetable** is shown at **appendix 1**. The Council is responsible for the adoption of its budget including approving the appropriate level of council tax.

- 3.2 Previous budgets took account of reductions in government grant. An ambitious programme of **savings** was identified reducing costs and increasing income. **Revenue support grant** was cut by £1.0 million in 2015/16, nearly an additional £0.9 million in 2016/17 and a further reduction of £0.75 million in the current year. We were due to receive just under £0.4 million in 2018/19 and nothing thereafter (the allocated funds for 2018/19 have now been rolled into business rates baseline funding following the successful pilot bid).
- 3.3 The senior management structure review was implemented in 2013 with an update in April 2016 and further changes in 2017. Management costs have been significantly reduced with savings continuing for the current and future years. This budget also gains from the Strata partnership and significant returns from Market Walk.
- 3.4 The third year of **Business Efficiency Service Transition 2020** has built on the business challenge in the last two years. Options for continuing to reduce budgets have been evaluated and also the pressures or investment that might require those savings. Teignbridge is also working with nineteen partners on the Heart of the South West devolution proposals and more locally re Innovation Exeter in the Greater Exeter/Greater Devon partnership.
- 3.5 We are in the second year of our new ten year Strategy 2016-2025. This sets the tone for contributing to civic life and ensuring public services focus on 'place and person' while remaining accountable, fair and value for money. At the heart are the Teignbridge Ten overarching projects that guide our activities, where we focus our resources and how we shape services to deliver real progress for the district.
- 3.6 There are no proposed changes to the council tax support scheme. A budget survey was put on the website on 22 December with a response deadline of 9 February and publicised to encourage feedback. In particular it has been brought to the attention of **businesses**, the residents' panel and Teignbridge relationship groups.
- 3.7 The current council tax for Teignbridge is £160.17 per year for an average band D property. The 2017/18 **tax base** or effective number of properties for calculating council tax income is 47,614. Thus current year council tax income for the district is estimated at £7.6 million as shown in **appendix 2 - the recommended council tax base 2018/19**. A table of values for various increases in council tax is shown at **appendix 3 - the council tax calculator**.
- 3.8 Of the current total average annual £1,749.02 council tax collected per property, Teignbridge keeps 9% or just over £3 per week for its services. 72% goes to County, 10% to the Police, 5% to the Fire Authority and 4% to parishes and towns for their local precepts. The Teignbridge council tax of £160.17 is below the current average of Devon districts of £166.19.

TEIGNBRIDGE DISTRICT COUNCIL

3.9 Significant government funding and cost changes affecting us for future years are as follows:

The continuing reduction in new homes bonus receipts;

A 4.4% increase in the statutory National Living Wage from £7.50 to £7.83 next year;

Pay increases for future years. An offer to employees has been tabled by the National Employers for Local Government Services for the 2 years 2018/19 and 2019/20. A flat rate increase for the majority of grades of 2% in each year and higher increases on lower pay points of up to 9.2%. A revised pay spine has also been introduced in the offer with effect from 1 April 2019;

The actuarial valuation of the Devon pension fund for 31 March 2016 requiring increased employers contributions to 2019/20;

Further cuts in funding over the next 3 years with revenue support grant reducing to NIL for 2019/20 and thereafter;

The outcome of consultation on the move to 100% business rates retention but with the transfer in of some funding responsibilities;

A full reset of the baseline for the business rates retention scheme in 2020/21 and the impact on business rates retained compared to the current 50% retention with a 75% retention proposed by the Government.

3.10 The Executive has had three **monitoring** reports this financial year on 18 July, 3 October, and 5 December. These have updated current year budgets and also future year forecasts. The Autumn Statement 2017 was published on the 22 November. The provisional settlement was announced on the 19 December and Teignbridge responded on the 15 January.

4. REVENUE FINANCIAL PLAN

4.1 **Appendix 4** to this report is the draft budget scenario for the next three years. The detail is in **appendix 5**. The effects of budget variations in 2017/18 already approved by Executive are included. Future savings expected from the Strata partnership have been fed into the plan. The increasing cost reductions from the management restructure are included. The plan also includes the significant ongoing returns from Market Walk.

4.2 Proposed **fees and charges** draft income totals for each service are shown at **appendix 6**. An increase of £301,000 in income is anticipated for next year. Detailed proposed fees and charges have been available on the website since early January at this [link](#). There are minimal changes proposed for leisure charges with a small change in income for next year.

4.3 Car parking charges are proposed to increase to give extra income of £125,000 which equates to 3.6%. This will help towards inflation and in particular the rates increase arising from the revaluation that mostly affects car parks. The main changes are a 10p increase in the majority of the car parks and no increase in the majority of the parking permits as these were increased substantially last year.

TEIGNBRIDGE DISTRICT COUNCIL

- 4.4 The successful opt in green waste subscription of £35, or £30 for those on benefit continues. This rate is less than that being charged by other Devon authorities and Cornwall. The scheme is now fully rolled out with over 33% take up and £750,000 income expected for next year.
- 4.5 The **Localism Act** introduced the power for the Secretary of State to set principles each year under which council tax increases are determined as excessive. This can apply to Teignbridge, county, fire, police, or towns and parishes. For the current year limits were set for all but towns and parishes with a referendum being triggered if districts had an increase of 2% and above AND above £5.
- 4.6 In all such cases Teignbridge has to make the arrangements to hold a **local referendum** for residents. Costs can be recovered from the relevant precepting authority. The provisional settlement increased the trigger limit for districts by 1% so that they would be allowed increases of less than 3% or up to and including £5 whichever is the higher. This is not the case for town and parish councils. The Government expects town and parish councils to demonstrate restraint when setting precept increases. They will be looking for clear evidence of how the sector is responding to this challenge, mitigating increases by the use of reserves where they are not earmarked for other purposes or for 'invest to save' projects which will lower ongoing costs. Any controls for town and parish councils are to be deferred for 3 years subject to these conditions being adhered to.
- 4.7 The extra income from any increase in **council tax** is shown at **appendix 3** and this additional amount would be recurring in future years. The proposal is to increase council tax in Teignbridge by 3.12% or £5 to £165.17. This is the annual charge for an average band D property and the increase equates to less than 10p a week. A £5 increase has also been assumed for 2019/20 and 2020/21.
- 4.8 Council tax **freeze grants** have ceased with the last one being received in 2015/16. This was equivalent to a 1% increase in council tax but assumed no council tax support reduction so amounted to £78,000.
- 4.9 Teignbridge is required to estimate the surplus or deficit on the council tax collection fund on 15 January each year for the following budget year. A surplus of £1.0 million was estimated which has to be shared between the major preceptors in 2018/19 per their current precepts. The district share is £128,000 towards next year's budget as shown at line 18 in appendix 4.
- 4.10 **Settlement funding** of revenue support grant and business rates retention baseline to the council from government is £4.0 million for the current year. Teignbridge is paying total council tax support grant of £261,850 to towns and parishes which is reducing to £234,790 in 2018/19. The grant will be eliminated in future years as grant funding to support this is withdrawn.

TEIGNBRIDGE DISTRICT COUNCIL

- 4.11** With the **four year funding deal** in place published figures for revenue support grant and business rates baseline are available to 2019/20. These have been used in the financial plan and are shown in the table below:

Table of reducing main grant from 2016/17 to 2019/20

	2016/17	2017/18	2018/19	2019/20
	£millions	£millions	£millions	£millions
Revenue support grant	1.601	0.847	0.000	0.000
Rates baseline funding	3.106	3.169	3.685	3.337
New homes bonus	3.848	3.436	2.917	2.412
Main grant funding	8.555	7.452	6.602	5.749
Cash reduction in year		-1.103	-0.850	-0.853
Percentage reduction in year		-12.9%	-11.4%	-12.9%

- 4.12** The table shows how greatly main grant funding reduces over the next three years with cash reductions of £1.1 million, £0.85 million and £0.85 million. Percentage reductions are up to 13% in each year. From 2013/14 when rates retention and council tax support started main grant funding will have reduced by one third by 2019/20. Revenue support grant will also have reduced from £4.5 million to zero over the same period. Uncertainty exists for 2020/21 when a full or partial reset of the baseline may occur, reducing gains established from growth and altering business rates retention to 75%.
- 4.13** The table also includes **new homes bonus** which is part of core funding and is top sliced from settlement grant. It is based on additional property brought into occupation in the previous year with a higher amount for affordable housing. Teignbridge is receiving £3.4 million this year. Estimates of new homes bonus are based on 620 homes per annum as in the local plan with each new year now giving four years of grant.
- 4.14** Government reformed the new homes bonus reducing the length of payments from 6 years to 4 years. Estimates for future years assume 4 years bonus as per the government preferred option for reducing years in the consultation from 2016.
- 4.15** The **provisional settlement** announced on the 19 December did not introduce any further changes to the years of payment or the baseline reduction to the new homes bonus grant. Other options were explored but not taken up. They may be revisited in next years settlement. The budgeted figures are based upon the provisional settlement with little change anticipated for the final settlement. Immaterial changes will be funded through alterations to the general reserve balance and any major reductions will be funded initially by use of the business rates retention reserve with savings to be found in future years to replenish the reserve.
- 4.16** The reductions in new homes bonus is £0.5 million in 2018/19 and a further £0.5 million in 2019/20.

TEIGNBRIDGE DISTRICT COUNCIL

- 4.17** The **business rates retention** 50% funding system started on 1 April 2013. Rules for charging and rateable values are still set nationally by government and the valuation office respectively. The system includes top ups, tariffs, levies and safety nets. The latter is to protect income to some extent within overall reducing national funding levels. The system is more complicated as government has introduced small and rural business rates relief. The cost of this through loss of rates retention income to Teignbridge is generally covered by separate specific grant.
- 4.18** Within Devon it has been beneficial for authorities to form a **rates pool** to avoid any payment of levy from Devon to the government. With current assumptions of moderate business growth in the area significant savings are being achieved increasing over the years. The pool also spreads the risk of any business downturn in an authority over all members of the pool and encourages economic prosperity across authority boundaries. The Devon pool will become a 100% business rates pilot for 2018/19 following its successful submission with the assumption of reverting back to a rates pool in 2019/20.
- 4.19** Teignbridge's position is better than the rates baseline because of estimated growth in business rates. We also gain from pooling and this has been shown together with growth in the revenue summary as estimated rates retention and pooling gain. 100% rates retention was promised by 2020 but there will be the transfer in of some funding responsibilities and the share of the total for districts could be reduced.
- 4.20** Levies will cease but there may still be some opportunity for pooling of risk. Negotiations to exit the European Union may delay the roll out of 100% business rates retention and a full or partial reset of baselines in 2020/21 could have a negative impact on funding levels. The provisional settlement also suggests that 75% business rates retention will now be introduced in 2020/21.
- 4.21** Council tax benefit was replaced by **council tax support** from 1 April 2013. As the support reduces the tax base there is less council tax income for county, fire, police, and towns & parishes. The cost was around 90% funded by government grant but this is now in main grant and not identified separately. The 10% shortfall was covered at Teignbridge in the first year by one minor change to benefit, technical reforms, and use of transitional grant.
- 4.22** For 2014/15 two minor changes to compensate for the loss of transitional grant were consulted on and introduced. The majority of taxpayers have adapted well to these changes, collection has been maintained and spend on council tax support itself continues to go down. There were further changes to the scheme from 1 April 2017 to align as far as possible and mirror work incentives in Universal Credit and changes to housing benefit. No changes are proposed for 2018/19.

TEIGNBRIDGE DISTRICT COUNCIL

- 4.23** Teignbridge currently receives £377,000 for administering **housing benefit** and £150,000 for council tax support. **Universal Credit** started for Teignbridge from 9 November 2015 for new single job seekers and we are due to go live with the full service in May 2018. There has been specific help from the department for work and pensions in connection with the transition but the current funding agreement ends this year. The main grant funding has been assumed to continue in future years.
- 4.24** The statutory minimum **National Living Wage** is targeted to be close to £9 for those aged 25 and over by 2020 (60% of median earnings). It increases by 4.4% to £7.83 from 1 April 2018. The impact of the increase in the national living wage through the pay award as detailed above which also addresses differentials in the pay spine will have cost implications of around £548,000 in 2018/19 and further increases in subsequent years of the financial plan.
- 4.25** The **actuarial valuation** of the **Devon pension fund** effective from 1 April 2017 set Teignbridge contributions for future years. These were made up of a basic amount of 14.6% plus an increasing cash sum to reduce the past service deficit. The amended cash sum payment started in 2017/18 at £1,369,000 increasing to £1,436,000 for 2019/20.
- 4.26** **Investment income** remains fairly low however the base rate rise from 0.25% to 0.5% in November 2017 will increase income slightly. £31,000 interest has been forecast assuming 0.3% for each year based on average lending of £10.25 million.
- 4.27** The latest professional guidance on **reserves** issued in November 2008 recommends a working balance to help cushion the impact of uneven cash flows and avoid unnecessary temporary borrowing and a contingency to cushion the impact of unexpected events or emergencies. Earmarked reserves can also be built up to meet known or predicted requirements. Teignbridge operates with a low level of reserves compared to many districts.
- 4.28** Our main contingent liability was settled five years ago and provision has been made for other smaller potential liabilities. However the current funding regime including rates retention, reducing new homes bonus and council tax support carries a risk for us of likely more volatility in resources. This will increase as we move towards 100% rates retention. We are more reliant on income generated from our own fees and charges as government funding reduces.
- 4.29** The Audit Commission December 2012 report 'Striking a balance' stated that reserves are an essential part of good financial management. They help councils cope with unpredictable financial pressures and plan for their future spending commitments. The proposed budget recommends reserves to increase slightly to 11.3% of the net revenue budget at just under £1.9 million. This equates to 11.6% in later years as general reserves reduce to £1.8 million. General reserves are held to accommodate future uncertainties and increasing reliance on generating our own income.

TEIGNBRIDGE DISTRICT COUNCIL

- 4.30** Historically the **Executive** has **authority** to exceed the approved overall revenue budget by up to £100,000 from general reserves to meet unexpected expenditure within the year. The aim is to replenish the reserves in the same year by making compensating savings as soon as possible. It is recommended to maintain this allowance at £100,000 for future years. All other decisions with regard to budgetary change will be approved by reference to virement rules in the financial instructions.
- 4.31** In conclusion these budget proposals show how Teignbridge can prepare for the grant reductions and anticipated funding regime by continuing to make savings and generate income. General reserves are recommended at 11.3% of the budget which is just under £1.9 million. However there is much uncertainty over the move to 100% business rates retention with the higher risks that Teignbridge will face.
- 4.32** These proposals include a £5 increase in council tax and capital investment details over the next three years. They have been publicised and comments will be brought back to the Executive before making the final budget recommendation to Council for 22 February 2018.

5. CAPITAL PROGRAMME

- 5.1** The capital programme is shown at **appendix 7** with links to the Teignbridge 10 strategy projects. It continues to include significant provisions for investment in town centres and employment land. Some of these will require prudential borrowing and each will be the subject of separate report as the business cases are developed.
- 5.2** The programme is partly funded by sales of assets. Community infrastructure levy is anticipated to fund the infrastructure plan. Significant contributions from revenue at £2.3 million in the current year and £1.3 million next year are enabled by new homes bonus receipts, business rate pilot funding (and carry forwards for 2017/18 only). The contributions reduce in later years (being £0.4 million in 2020/21) as new homes bonus is assumed to reduce.
- 5.3** Government subsidy for housing disabled facilities grants through better care funding via county is assumed to continue at £1 million per annum. Right to buy receipts are estimated at £0.7 million per annum. All this income is only used to fund housing. Housing investment continues at current levels with the majority going into the provision of, and disabled facilities for, private sector housing. Affordable housing provision is facilitated through identified sites with the majority of the remainder being delivered through the local plan.
- 5.4** The infrastructure delivery plan investment over the next few years contributes to:
- A new railway station at Marsh Barton for South West Exeter and Teignbridge residents access to employment (£1.3 million by March 2021)

TEIGNBRIDGE DISTRICT COUNCIL

- Provision for improvements to the A382 of £5.1 million over 3 years
- Provision for Education in SW Exeter and the wider Teignbridge area of £6.25 million over 4 years
- Provision for further green spaces of £2.33 million over 4 years
- Sports and leisure provision of £1.5 million over 4 years including Decoy and the Den play area refurbishments
- Heart of Teignbridge, coastal and other cycle provision (£1.2 million over four years)

5.5 Indicative figures are included for major town centre and employment site investment. In total £44.8 million has been provided over the next three years. Expenditure would be through prudential borrowing with individual business cases being brought to members for consideration as they are developed over the financial plan period.

5.6 The energy and carbon reduction plan has been completed. A provision has been made for a project to investigate a major heating improvement for Forde House for 2018/19.

6. GROUPS CONSULTED

6.1 County, fire and police and the public are consulted about any changes to the council tax support scheme. The initial budget proposals have been publicised and considered by Overview and Scrutiny on 15 January. They also scrutinised these final plans on the 5 February 2018. Parishes and town councils have been advised of these proposals. There has been a budget presentation to the Teignbridge Association of Local Councils.

6.2 A budget survey has been put on the website and publicised to encourage feedback. In particular it has been brought to the attention of businesses, the residents' panel and Teignbridge relationship groups. Responses will be reported verbally to this Executive and in the final Council budget report on 22 February 2018.

7. TIME-SCALE

The financial plan covers the years 2017/18 to 2020/21. Final consideration of the budget by Council is due on 22 February 2018. At that time the council tax resolution is also approved which covers the total council tax including county, fire, police and towns & parishes.

8. JUSTIFICATION

The Executive is required under the budget and policy framework procedure rules in the constitution (part 2, article 4, section 4.4b) to agree and recommend a budget to Council each year.

9. DATE OF IMPLEMENTATION (CONFIRMATION OF DECISION SUBJECT TO CALL-IN)

TEIGNBRIDGE DISTRICT COUNCIL

Call in does not apply as the final budget recommendations will be considered for approval by Council on 22 February 2018.

Martin Flitcroft
Interim Chief Finance Officer

Wards affected	All
Contact for more information	Martin Flitcroft 01626 215246 or Claire Moors 01626 215242
Background Papers (For Part I reports only)	Budget and settlement files The Constitution
Key Decision	Yes
In Forward Plan	Yes
In O&S Work Programme	Yes
Appendices	App 1 – Budget timetable 2018/19 App 2 – Approved council tax base 2018/19 App 3 – Council tax calculator 2018/19 App 4 – Summary revenue plan 2017/18 onwards App 5 – Revenue budget detail App 6 – Fees and charges summary App 7 – Capital programme

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Budget timetable 2018/19

	November	December	January	February
Government (Chancellor) Autumn Budget Statement	22nd			
Provisional local government settlement		19th		
Executive papers sent out - initial budget proposals		22nd		
Start of formal six weeks consultation period		22nd		
Budget survey emailed to businesses			4th	
Executive 10am - agree initial financial plan proposals including council tax base			9th	
Overview & Scrutiny 10am - consider Executive's financial plan			15th	
Council after O & S - approve council tax support and council tax base			15th	
Teignbridge Association of Local Parishes meeting 7pm TDC Council Chamber			25th	
Deadline for business rates retention estimate to government, county and fire			31st	
Police and Crime Panel consider precept and approve				2nd
Overview & Scrutiny 10am - consider Executive's final financial proposals				5th
Fire Authority Resources 10am budget meeting				8th
Executive 10am - agree final financial plan proposals, including budget monitoring				8th
County Cabinet 10.30am budget meeting				9th
Devon County Council 2.15pm - set county precept and council tax				15th
Fire Authority - set fire precept and council tax				19th
Final settlement expected				late
Council meeting 10am - consider financial proposals and council tax resolution				22nd
Reserve county budget meeting 10am if required				22nd
Close council tax accounts and start bills print unless delayed if council tax not set				23rd

Appendix 1

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Section 1

Council Tax Base adjustment for Council Tax Support (CTS) and estimated growth

	Estimated 18/19 Band D Number	17/18 Council Tax £	Estimated Income £	Estimated Collection Rate %	Estimated Net Income £	Estimated 18/19 Base
Full band D at November 2017	53,532.1	1,749.02	93,628,710			
less CTS at November 2017	-4,949.9	1,749.02	-8,657,470			
Starting point based on November 2017	48,582.2		84,971,240			
Anticipated growth at 1%	485.5	1,749.02	849,150			
Total (rounded)	49,067.7	1,749.02	85,820,390	99.0%	84,962,140	48,577

Section 2

2018/19 Expected Council Tax (CT) Income at Current Council Tax Levels compared with 2017/18

Preceptor	Estimated CT Base Number	17/18 Council Tax £	Expected income £
2018/19 expected income (rounded)			
Towns and parishes	48,577	63.08	3,064,240
District	48,577	160.17	7,780,580
County	48,577	1,267.92	61,591,750
Fire	48,577	81.57	3,962,430
Police	48,577	176.28	8,563,150
Total (rounded) shows a 2.0% increase in expected income		1,749.02	84,962,200
2017/18 expected income (rounded)			
Towns and parishes	47,614	63.08	3,003,532
District	47,614	160.17	7,626,334
County	47,614	1,267.92	60,370,743
Fire	47,614	81.57	3,883,874
Police	47,614	176.28	8,393,396
Total (rounded)		1,749.02	83,277,900

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To show the extra Council Tax in 2018/19 that would be collected for varying increases by percentage and value.

Teignbridge Band D Council Tax 2017/18 (excluding parish precepts) **£160.17**
 Approved Council Tax Base 2018/19 (at 99% collection rate) **[a] 48,577**

Varying increases in Council Tax for 2018/19			Total Band D Council Tax 2018/19	Increase in Council Tax income for 2018/19	[b] Total Council Tax income 2018/19
%	Per Year £	Per Week £	Per Year £	Per Year £	Per Year £
0.00	0.00	0.00	160.17	0	7,780,580
				No council tax freeze grant	0
				Total income	7,780,580
0.34	0.53	0.01	160.70	25,740	7,806,320
0.62	1.00	0.02	161.17	48,580	7,829,160
1.00	1.60	0.03	161.77	77,720	7,858,300
1.25	2.00	0.04	162.17	97,150	7,877,730
1.68	2.68	0.05	162.85	130,180	7,910,760
1.87	3.00	0.06	163.17	145,730	7,926,310
2.00	3.20	0.06	163.37	155,440	7,936,020
2.50	4.00	0.08	164.17	194,310	7,974,890
3.00	4.81	0.09	164.98	233,650	8,014,230
3.12	5.00	0.10	165.17	242,880	8,023,460

Note:

- [a]** Council Tax Base of 48,577 for 2018/19 approved by Council on 15 January 2018
- [b]** Total Council Tax income is calculated by multiplying the Band D Council Tax by the recommended Council Tax Base of 48,577
- [c]** No council tax freeze grant. Referendum limit proposed by government as higher of 2% or above £5 for Band D.

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Revenue Budget Summary

Appendix 4

Revenue Budget	2017-18 Budget £	2017-18 Latest £	2018-19 Forecast £	2019-20 Forecast £	2020-21 Forecast £
EXPENDITURE					
1 Employees	18,196,500	18,637,930	19,507,770	20,064,320	20,406,370
2 Property	4,213,990	4,656,500	4,441,670	4,519,200	4,598,830
3 Services & supplies	5,364,260	7,180,170	5,287,470	5,478,920	5,369,110
4 Grant payments	35,678,130	36,087,760	35,590,780	35,355,990	35,355,990
5 Transport	691,990	721,340	711,530	711,530	711,530
6 Leasing & capital charges	1,352,870	1,300,100	1,477,300	1,477,300	1,477,300
7 Contributions to capital	1,543,610	2,326,110	1,321,500	204,820	423,510
8 Total expenditure	67,041,350	70,909,910	68,338,020	67,812,080	68,342,640
INCOME					
9 Sales	-831,510	-1,003,390	-974,430	-993,920	-1,013,800
10 Fees & charges	-8,524,350	-9,353,930	-9,654,440	-9,944,070	-10,242,390
11 Grants - income	-35,488,130	-35,956,110	-35,503,890	-35,453,890	-35,403,890
12 Property income	-2,798,140	-2,869,000	-2,975,900	-3,065,170	-3,157,120
13 Other income & recharges	-2,380,820	-3,528,070	-2,615,880	-2,716,200	-2,721,560
14 Transfer from (-) / to earmarked reserves	-422,000	-1,766,000	0	-40,000	-217,250
15 Total income	-50,444,950	-54,476,500	-51,724,540	-52,213,250	-52,756,010
16 Total net service cost	16,596,400	16,433,410	16,613,480	15,598,830	15,586,630
Funding					
17 Council tax	-7,626,330	-7,626,330	-8,023,460	-8,349,050	-8,680,200
18 Council tax/community charge surplus	-193,060	-193,060	-127,640	0	0
19 Revenue support grant	-847,040	-847,040	0	0	0
20 Rates baseline funding	-3,169,360	-3,169,360	-3,685,050	-3,336,980	-3,362,520
21 Estimated rates retention and pooling gain	-1,250,000	-1,250,000	-1,310,000	-1,390,000	-1,299,000
22 New homes bonus	-3,436,400	-3,436,400	-2,917,460	-2,412,440	-2,205,690
23 Other grants	-65,920	-65,920	0	-38,680	-38,680
24 Business rate pilot funding	0	0	-550,000	0	0
25 Total funding	-16,588,110	-16,588,110	-16,613,610	-15,527,150	-15,586,090
26 -Surplus/shortfall	8,290	(154,700)	(130)	71,680	540
27 General reserves at end of year	1,640,019	1,872,577	1,872,707	1,801,027	1,800,487
28 General reserves as % of net revenue budget	9.9%	11.3%	11.3%	11.6%	11.6%

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All Services

Managing Director/Business Lead		2016-17	2017-18	2018-19
		Actual	Outturn	Budget
		£	£	£
Corporate Services				
S Aggett	Business Improvement & Development	539,949	534,100	531,260
P Shears	Communications	179,378	191,610	200,110
P Shears	Corporate Leadership Team	493,318	564,900	371,690
P Shears	Democratic Services	691,593	757,410	759,590
P Shears	Electoral Services	214,932	231,480	191,680
P Shears	Finance	553,360	590,230	580,860
S Aggett	Human Resources	359,797	374,010	384,090
S Aggett	Internal Audit	141,951	147,880	146,850
S Aggett	Legal	275,020	309,540	290,660
S Aggett	Procurement	18,855	19,180	33,310
		<u>3,468,152</u>	<u>3,720,340</u>	<u>3,490,100</u>
Strategic Place				
P Shears	Building Control	98,481	(141,170)	53,440
P Shears	Customer Services	283,947	375,880	407,880
P Shears	Development Management	384,831	453,010	390,170
P Shears	Economy & Assets	96,568	(91,630)	(156,620)
P Shears	Housing	683,088	1,236,860	1,304,540
P Shears	Parking & Transport	(2,424,415)	(2,425,500)	(2,479,090)
P Shears	Revenues & Benefits	428,153	668,880	836,340
P Shears	Spatial Planning	922,239	631,550	596,210
		<u>472,892</u>	<u>707,880</u>	<u>952,870</u>
Environmental Health & Wellbeing				
S Aggett	Community Safety	83,649	96,770	97,450
S Aggett	Environmental Health	942,923	976,710	1,033,730
S Aggett	Green Spaces & Active Leisure	1,191,371	1,260,530	1,404,050
S Aggett	Leisure	404,569	479,670	562,390
S Aggett	Licensing	(73,708)	(78,390)	(73,950)
S Aggett	Resorts	61,985	87,860	185,720
S Aggett	Waste, Recycling & Cleansing	4,537,892	4,523,070	5,165,210
		<u>7,148,681</u>	<u>7,346,220</u>	<u>8,374,600</u>
Total all services		<u>11,089,726</u>	<u>11,774,440</u>	<u>12,817,570</u>
Financing Items		<u>2,005,395</u>	<u>2,332,860</u>	<u>2,474,410</u>
Totals per actual/budget papers		<u>13,095,121</u>	<u>14,107,300</u>	<u>15,291,980</u>
Contribution to capital		<u>949,446</u>	<u>2,326,110</u>	<u>1,321,500</u>
Totals per actual/budget papers		<u>14,044,567</u>	<u>16,433,410</u>	<u>16,613,480</u>

Notes:

There is a glossary of terms at the end of this appendix

PH:	Humphrey Clemens						
Manager:	Andrew Carpenter						
Activity Area:	Building Control						
		2016-17		2017-18		2018-19	
		Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
Employees	13.5	500,303	14.5	876,840	22.0	920,250	
Property		39,775		43,400		34,850	
Services & Supplies		108,833		160,570		101,760	
Grant Payments		0		0		0	
Transport		29,027		70,190		70,180	
Leasing & capital charges		0		0		0	
		677,939		1,151,000		1,127,040	
	<u>INCOME</u>						
Sales		0		0		0	
Fees & Charges		-372,329		-856,500		-853,000	
Property Income		0		0		0	
Grants - income		0		0		0	
Other income & recharges		-207,128		-346,070		-220,600	
Transfers from earmarked reserves		0		-89,600		0	
		(579,457)		(1,292,170)		(1,073,600)	
Service Cost		98,481		(141,170)		53,440	
Service cost - £'s per head of population		0.76		-1.09		0.41	

PH:	Stuart Barker						
Manager:	Kay O'Flaherty						
Activity Area:	Business Improvement & Development Team						
		2016-17		2017-18		2018-19	
		Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
Employees	6.0	241,214	7.0	237,960	7.5	254,320	
Property		16,322		32,670		14,100	
Services & Supplies		88,976		114,060		51,420	
Grant Payments		204,287		237,560		216,470	
Transport		849		1,030		520	
Leasing & capital charges		0		0		0	
		551,648		623,280		536,830	
	<u>INCOME</u>						
Sales		0		0		0	
Fees & Charges		0		0		0	
Property Income		-5,067		-570		-570	
Grants - income		0		0		0	
Other income & recharges		-6,632		-5,000		-5,000	
Transfers from earmarked reserves		0		-83,610		0	
		(11,699)		(89,180)		(5,570)	
Service Cost		539,949		534,100		531,260	
Service cost - £'s per head of population		4.19		4.11		4.06	

PH:	Jeremy Christophers					
Manager:	Emma Pearcy	2016-17	2017-18	2018-19		
Activity Area:	Communications	Actual	Outturn	Budget		
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	4.0	132,069	4.0	143,710	4.0	145,630
Property		3,447		3,760		3,020
Services & Supplies		42,963		43,680		50,650
Grant Payments		0		0		0
Transport		898		480		830
Leasing & capital charges		0		0		0
		<u>179,378</u>		<u>191,630</u>		<u>200,130</u>
<u>INCOME</u>						
Sales		0		0		0
Fees & Charges		0		0		0
Property Income		0		0		0
Grants - income		0		0		0
Other income & recharges		0		-20		-20
Transfers from earmarked reserves		0		0		0
		<u>0</u>		<u>(20)</u>		<u>(20)</u>
Service Cost		<u>179,378</u>		<u>191,610</u>		<u>200,110</u>
Service cost - £'s per head of population						
		1.39		1.48		1.53

PH:	Sylvia Russell					
Manager:	Rebecca Hewitt	2016-17	2017-18	2018-19		
Activity Area:	Community Safety	Actual	Outturn	Budget		
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	1.5	81,691	1.5	84,620	2.0	86,300
Property		1,852		2,020		1,630
Services & Supplies		22,139		15,780		7,420
Grant Payments		26,778		46,950		0
Transport		2,673		2,890		2,100
Leasing & capital charges		0		0		0
		<u>135,135</u>		<u>152,260</u>		<u>97,450</u>
<u>INCOME</u>						
Sales		0		0		0
Fees & Charges		0		0		0
Property Income		0		0		0
Grants - income		-8,013		0		0
Other income & recharges		-43,472		-55,490		0
Transfers from earmarked reserves		0		0		0
		<u>(51,485)</u>		<u>(55,490)</u>		<u>0</u>
Service Cost		<u>83,649</u>		<u>96,770</u>		<u>97,450</u>
Service cost - £'s per head of population						
		0.65		0.75		0.74

PH:	Jeremy Christophers						
Manager:	Phil Shears						
Activity Area:	Corporate Leadership Team						
		FTE	2016-17 Actual £	FTE	2017-18 Outturn £	FTE	2018-19 Budget £
	<u>EXPENDITURE</u>						
	Employees	9.0	446,173	6.0	488,440	4.0	325,160
	Property		23,899		25,680		20,620
	Services & Supplies		16,942		45,700		20,510
	Grant Payments		0		0		0
	Transport		6,540		5,360		5,680
	Leasing & capital charges		0		0		0
			<u>493,553</u>		<u>565,180</u>		<u>371,970</u>
	<u>INCOME</u>						
	Sales		0		0		0
	Fees & Charges		0		0		0
	Property Income		0		0		0
	Grants - income		0		0		0
	Other income & recharges		-235		-280		-280
	Transfers from earmarked reserves		0		0		0
			<u>(235)</u>		<u>(280)</u>		<u>(280)</u>
Service Cost			<u>493,318</u>		<u>564,900</u>		<u>371,690</u>
Service cost - £'s per head of population			3.83		4.35		2.84

PH:	John Goodey						
Manager:	Liz Guy						
Activity Area:	Customer Services						
		FTE	2016-17 Actual £	FTE	2017-18 Outturn £	FTE	2018-19 Budget £
	<u>EXPENDITURE</u>						
	Employees	12.5	241,850	12.5	257,710	13.0	293,000
	Property		18,957		19,410		15,590
	Services & Supplies		23,617		98,760		99,290
	Grant Payments		0		0		0
	Transport		0		0		0
	Leasing & capital charges		0		0		0
			<u>284,424</u>		<u>375,880</u>		<u>407,880</u>
	<u>INCOME</u>						
	Sales		0		0		0
	Fees & Charges		0		0		0
	Property Income		0		0		0
	Grants - income		-477		0		0
	Other income & recharges		0		0		0
	Transfers from earmarked reserves		0		0		0
			<u>(477)</u>		<u>0</u>		<u>0</u>
Service Cost			<u>283,947</u>		<u>375,880</u>		<u>407,880</u>
Service cost - £'s per head of population			2.20		2.89		3.12

PH:	Jeremy Christophers						
Manager:	Neil Aggett						
Activity Area:	Democratic Services						
		2016-17		2017-18		2018-19	
		Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£	
<u>EXPENDITURE</u>							
Employees	4.0	550,076	4.0	565,240	4.0	583,790	
Property		12,076		13,440		10,550	
Services & Supplies		83,412		97,430		94,360	
Grant Payments		144,755		301,120		69,000	
Transport		1,697		1,630		1,620	
Leasing & capital charges		312		310		310	
		<u>792,328</u>		<u>979,170</u>		<u>759,630</u>	
<u>INCOME</u>							
Sales		0		0		0	
Fees & Charges		0		-40		-40	
Property Income		0		0		0	
Grants - income		-100,680		-103,990		0	
Other income & recharges		-55		0		0	
Transfers from earmarked reserves		0		-117,730		0	
		<u>(100,735)</u>		<u>(221,760)</u>		<u>(40)</u>	
Service Cost		<u>691,593</u>		<u>757,410</u>		<u>759,590</u>	
Service cost - £'s per head of population		5.37		5.83		5.81	

PH:	Humphrey Clemens						
Manager:	Nick Davies						
Activity Area:	Development Management						
		2016-17		2017-18		2018-19	
		Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£	
<u>EXPENDITURE</u>							
Employees	32.0	1,065,741	32.5	1,127,680	34.5	1,173,210	
Property		68,536		63,280		32,740	
Services & Supplies		368,287		348,210		311,680	
Grant Payments		0		0		0	
Transport		33,089		28,540		27,750	
Leasing & capital charges		0		0		0	
		<u>1,535,653</u>		<u>1,567,710</u>		<u>1,545,380</u>	
<u>INCOME</u>							
Sales		-25		0		0	
Fees & Charges		-873,240		-1,038,760		-1,145,020	
Property Income		0		0		0	
Grants - income		-7,269		0		0	
Other income & recharges		-270,287		-53,800		-10,190	
Transfers from earmarked reserves		0		-22,140		0	
		<u>(1,150,821)</u>		<u>(1,114,700)</u>		<u>(1,155,210)</u>	
Service Cost		<u>384,831</u>		<u>453,010</u>		<u>390,170</u>	
Service cost - £'s per head of population		2.99		3.49		2.98	

PH:	Jeremy Christophers						
Manager:	Tony Watson						
Activity Area:	Economy & Assets						
		2016-17		2017-18		2018-19	
		Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
Employees	40.0	1,169,718	42.0	1,292,250	40.0	1,273,650	
Property		554,945		621,000		598,420	
Services & Supplies		982,679		723,650		553,080	
Grant Payments		47,265		35,120		7,800	
Transport		13,604		16,860		17,700	
Leasing & capital charges		0		0		0	
		<u>2,768,211</u>		<u>2,688,880</u>		<u>2,450,650</u>	
	<u>INCOME</u>						
Sales		-77,632		-51,360		-73,450	
Fees & Charges		-257,361		-224,660		-224,590	
Property Income		-1,982,689		-1,980,510		-2,129,810	
Grants - income		-70,955		-48,320		0	
Other income & recharges		-283,006		-192,430		-179,420	
Transfers from earmarked reserves		0		-283,230		0	
		<u>(2,671,643)</u>		<u>(2,780,510)</u>		<u>(2,607,270)</u>	
Service Cost		<u>96,568</u>		<u>(91,630)</u>		<u>(156,620)</u>	
Service cost - £'s per head of population		0.75		-0.71		-1.20	

PH:	Jeremy Christophers						
Manager:	Cathy Ruelens						
Activity Area:	Electoral Services						
		2016-17		2017-18		2018-19	
		Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
Employees	2.5	86,430	2.0	91,810	2.0	92,880	
Property		40,898		36,640		6,300	
Services & Supplies		410,349		412,190		94,350	
Grant Payments		0		0		0	
Transport		841		740		290	
Leasing & capital charges		0		0		0	
		<u>538,518</u>		<u>541,380</u>		<u>193,820</u>	
	<u>INCOME</u>						
Sales		0		0		0	
Fees & Charges		-2,516		-2,000		-2,040	
Property Income		0		0		0	
Grants - income		0		-2,700		0	
Other income & recharges		-321,071		-314,600		-100	
Transfers from earmarked reserves		0		9,400		0	
		<u>(323,586)</u>		<u>(309,900)</u>		<u>(2,140)</u>	
Service Cost		<u>214,932</u>		<u>231,480</u>		<u>191,680</u>	
Service cost - £'s per head of population		1.67		1.78		1.46	

PH:	Sylvia Russell						
Manager:	David Eaton & Paul Nicholls						
Activity Area:	Environmental Health						
		2016-17		2017-18		2018-19	
		Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
Employees	24.0	735,014	24.0	728,740	23.0	805,140	
Property		42,411		45,500		40,470	
Services & Supplies		186,276		222,080		205,420	
Grant Payments		0		0		0	
Transport		33,645		35,190		33,150	
Leasing & capital charges		9,486		9,890		6,330	
		<u>1,006,832</u>		<u>1,041,400</u>		<u>1,090,510</u>	
	<u>INCOME</u>						
Sales		-3,621		-3,100		-3,000	
Fees & Charges		-39,405		-41,930		-41,540	
Property Income		0		0		0	
Grants - income		-79		-1,200		0	
Other income & recharges		-20,803		-11,900		-12,240	
Transfers from earmarked reserves		0		-6,560		0	
		<u>(63,909)</u>		<u>(64,690)</u>		<u>(56,780)</u>	
Service Cost		<u>942,923</u>		<u>976,710</u>		<u>1,033,730</u>	
Service cost - £'s per head of population		7.32		7.52		7.90	

PH:	Stuart Barker						
Manager:	Martin Flitcroft						
Activity Area:	Finance						
		2016-17		2017-18		2018-19	
		Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
Employees	14.0	506,491	14.0	531,600	14.0	528,190	
Property		21,498		23,340		18,740	
Services & Supplies		33,955		41,090		38,040	
Grant Payments		0		0		0	
Transport		954		610		870	
Leasing & capital charges		0		0		0	
		<u>562,898</u>		<u>596,640</u>		<u>585,840</u>	
	<u>INCOME</u>						
Sales		0		0		0	
Fees & Charges		0		0		0	
Property Income		0		0		0	
Grants - income		0		0		0	
Other income & recharges		-9,537		-6,410		-4,980	
Transfers from earmarked reserves		0		0		0	
		<u>(9,537)</u>		<u>(6,410)</u>		<u>(4,980)</u>	
Service Cost		<u>553,360</u>		<u>590,230</u>		<u>580,860</u>	
Service cost - £'s per head of population		4.30		4.55		4.44	

PH: Phil Bullivant
 Manager: Lorraine Montgomery
 Activity Area: Green Spaces & Active Leisure

		2016-17 Actual		2017-18 Outturn		2018-19 Budget
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	15.5	447,062	14.5	480,520	18.0	548,900
Property		976,793		1,026,400		989,240
Services & Supplies		282,294		299,510		245,610
Grant Payments		22,178		15,390		8,040
Transport		13,931		13,500		14,100
Leasing & capital charges		0		0		0
		1,742,258		1,835,320		1,805,890
<u>INCOME</u>						
Sales		-5,097		-5,200		-5,200
Fees & Charges		-231,454		-213,920		-219,610
Property Income		-148,642		-164,300		-156,480
Grants - income		-61,191		-90,130		0
Other income & recharges		-104,502		-134,070		-20,550
Transfers from earmarked reserves		0		32,830		0
		(550,886)		(574,790)		(401,840)
Service Cost		1,191,371		1,260,530		1,404,050

Service cost - £'s per head of population	9.25	9.71	10.73
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PH: Humphrey Clemens
 Manager: Amanda Pujol
 Activity Area: Housing

		2016-17 Actual		2017-18 Outturn		2018-19 Budget
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	25.5	1,024,426	24.0	1,119,920	31.0	1,099,300
Property		245,604		282,900		263,540
Services & Supplies		722,160		1,443,370		629,190
Grant Payments		516,797		447,000		382,000
Transport		22,629		28,690		25,280
Leasing & capital charges		0		0		0
		2,531,615		3,321,880		2,399,310
<u>INCOME</u>						
Sales		-1,200		-1,200		-1,200
Fees & Charges		-1,235		-1,710		-1,710
Property Income		-567,619		-512,330		-489,360
Grants - income		-1,009,323		-598,900		-476,520
Other income & recharges		-269,149		-200,140		-125,980
Transfers from earmarked reserves		0		-770,740		0
		(1,848,527)		(2,085,020)		(1,094,770)
Service Cost		683,088		1,236,860		1,304,540

Service cost - £'s per head of population	5.30	9.52	9.97
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PH:	Stuart Barker						
Manager:	Kate Davies						
Activity Area:	Human Resources						
		2016-17		2017-18		2018-19	
		Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
Employees	6.5	389,713	6.5	268,650	6.5	270,310	
Property		21,286		23,280		18,650	
Services & Supplies		109,727		108,750		99,750	
Grant Payments		0		0		0	
Transport		537		350		530	
Leasing & capital charges		0		0		0	
		<u>521,264</u>		<u>401,030</u>		<u>389,240</u>	
	<u>INCOME</u>						
Sales		-33,612		0		0	
Fees & Charges		0		0		0	
Property Income		0		0		0	
Grants - income		0		0		0	
Other income & recharges		-127,855		-17,530		-5,150	
Transfers from earmarked reserves		0		-9,490		0	
		<u>(161,467)</u>		<u>(27,020)</u>		<u>(5,150)</u>	
Service Cost		<u>359,797</u>		<u>374,010</u>		<u>384,090</u>	
Service cost - £'s per head of population		2.79		2.88		2.94	

PH:	Stuart Barker						
Manager:	Sue Heath						
Activity Area:	Internal Audit						
		2016-17		2017-18		2018-19	
		Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
Employees	2.5	125,982	2.5	130,960	2.5	131,240	
Property		6,699		7,310		5,870	
Services & Supplies		9,116		9,300		9,520	
Grant Payments		0		0		0	
Transport		157		310		220	
Leasing & capital charges		0		0		0	
		<u>141,954</u>		<u>147,880</u>		<u>146,850</u>	
	<u>INCOME</u>						
Sales		0		0		0	
Fees & Charges		0		0		0	
Property Income		0		0		0	
Grants - income		0		0		0	
Other income & recharges		-3		0		0	
Transfers from earmarked reserves		0		0		0	
		<u>(3)</u>		<u>0</u>		<u>0</u>	
Service Cost		<u>141,951</u>		<u>147,880</u>		<u>146,850</u>	
Service cost - £'s per head of population		1.10		1.14		1.12	

PH:	Stuart Barker						
Manager:	Kate Davies						
Activity Area:	Legal						
		2016-17		2017-18		2018-19	
		Actual		Outturn		Budget	
		£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
	Employees	7.0	253,985	7.0	287,910	6.0	272,190
	Property		13,045		14,230		11,430
	Services & Supplies		27,573		31,740		31,460
	Grant Payments		0		0		0
	Transport		489		540		440
	Leasing & capital charges		0		0		0
			<u>295,091</u>		<u>334,420</u>		<u>315,520</u>
	<u>INCOME</u>						
	Sales		0		0		0
	Fees & Charges		-19,741		-24,840		-24,860
	Property Income		0		0		0
	Grants - income		0		0		0
	Other income & recharges		-330		-40		0
	Transfers from earmarked reserves		0		0		0
			<u>(20,071)</u>		<u>(24,880)</u>		<u>(24,860)</u>
Service Cost			<u>275,020</u>		<u>309,540</u>		<u>290,660</u>
Service cost - £'s per head of population			2.13		2.38		2.22

PH:	Phil Bullivant						
Manager:	James Teed						
Activity Area:	Leisure						
		2016-17		2017-18		2018-19	
		Actual		Outturn		Budget	
		£	FTE	£	FTE	£	
	<u>EXPENDITURE</u>						
	Employees	49.5	1,469,842	64.0	1,618,310	67.5	1,776,700
	Property		994,038		940,290		887,530
	Services & Supplies		371,232		332,840		357,000
	Grant Payments		12,500		12,500		12,500
	Transport		6,327		4,370		4,510
	Leasing & capital charges		1,610		1,800		1,800
			<u>2,855,549</u>		<u>2,910,110</u>		<u>3,040,040</u>
	<u>INCOME</u>						
	Sales		-7,315		-5,630		-4,260
	Fees & Charges		-2,241,049		-2,235,910		-2,289,900
	Property Income		0		0		0
	Grants - income		0		-1,130		0
	Other income & recharges		-202,616		-187,770		-183,490
	Transfers from earmarked reserves		0		0		0
			<u>(2,450,981)</u>		<u>(2,430,440)</u>		<u>(2,477,650)</u>
Service Cost			<u>404,569</u>		<u>479,670</u>		<u>562,390</u>
Service cost - £'s per head of population			3.14		3.69		4.30

PH:	Sylvia Russell						
Manager:	Andrea Furness						
Activity Area:	Licensing						
		FTE	2016-17 Actual £	FTE	2017-18 Outturn £	FTE	2018-19 Budget £
	<u>EXPENDITURE</u>						
	Employees	3.5	106,472	3.0	91,030	3.0	95,700
	Property		13,072		12,420		11,550
	Services & Supplies		36,345		33,330		33,970
	Grant Payments		0		0		0
	Transport		383		270		270
	Leasing & capital charges		0		0		0
			<u>156,272</u>		<u>137,050</u>		<u>141,490</u>
	<u>INCOME</u>						
	Sales		0		0		0
	Fees & Charges		-229,980		-215,440		-215,440
	Property Income		0		0		0
	Grants - income		0		0		0
	Other income & recharges		0		0		0
	Transfers from earmarked reserves		0		0		0
			<u>(229,980)</u>		<u>(215,440)</u>		<u>(215,440)</u>
Service Cost			<u>(73,708)</u>		<u>(78,390)</u>		<u>(73,950)</u>
Service cost - £'s per head of population			-0.57		-0.60		-0.57

PH:	Jeremy Christophers						
Manager:	Tony Watson						
Activity Area:	Parking						
		FTE	2016-17 Actual £	FTE	2017-18 Outturn £	FTE	2018-19 Budget £
	<u>EXPENDITURE</u>						
	Employees	9.0	220,729	9.0	215,150	9.0	232,380
	Property		558,972		584,850		624,880
	Services & Supplies		216,382		264,260		250,750
	Grant Payments		2,700		0		0
	Transport		2,117		2,900		3,850
	Leasing & capital charges		9,164		9,160		9,160
			<u>1,010,063</u>		<u>1,076,320</u>		<u>1,121,020</u>
	<u>INCOME</u>						
	Sales		0		0		0
	Fees & Charges		-3,323,855		-3,424,290		-3,549,340
	Property Income		-34,192		-19,740		-7,460
	Grants - income		0		0		0
	Other income & recharges		-76,431		-45,830		-43,310
	Transfers from earmarked reserves		0		-11,960		0
			<u>(3,434,478)</u>		<u>(3,501,820)</u>		<u>(3,600,110)</u>
Service Cost			<u>(2,424,415)</u>		<u>(2,425,500)</u>		<u>(2,479,090)</u>
Service cost - £'s per head of population			-18.82		-18.68		-18.95

PH: Stuart Barker
 Manager: Lucy Ford
 Activity Area: Procurement & Commissioning

	FTE	2016-17 Actual £	FTE	2017-18 Outturn £	FTE	2018-19 Budget £
<u>EXPENDITURE</u>						
Employees	1.0	45,632	1.0	37,810	1.0	51,660
Property		0		0		0
Services & Supplies		3,018		5,560		5,560
Grant Payments		0		0		0
Transport		493		60		340
Leasing & capital charges		0		0		0
		<u>49,144</u>		<u>43,430</u>		<u>57,560</u>
<u>INCOME</u>						
Sales		0		0		0
Fees & Charges		0		0		0
Property Income		0		0		0
Grants - income		0		0		0
Other income & recharges		-30,289		-24,250		-24,250
Transfers from earmarked reserves		0		0		0
		<u>(30,289)</u>		<u>(24,250)</u>		<u>(24,250)</u>
Service Cost		<u>18,855</u>		<u>19,180</u>		<u>33,310</u>
Service cost - £'s per head of population		0.15		0.15		0.25

PH: Phil Bullivant
 Manager: Sarah Holgate
 Activity Area: Resorts

	FTE	2016-17 Actual £	FTE	2017-18 Outturn £	FTE	2018-19 Budget £
<u>EXPENDITURE</u>						
Employees	9.0	184,491	8.0	177,850	12.5	269,530
Property		84,319		65,050		48,730
Services & Supplies		72,374		100,680		76,460
Grant Payments		1,300		0		0
Transport		3,199		4,370		4,190
Leasing & capital charges		199		430		160
		<u>345,882</u>		<u>348,380</u>		<u>399,070</u>
<u>INCOME</u>						
Sales		-147		-130		0
Fees & Charges		-36,123		-32,000		-27,980
Property Income		-240,268		-207,710		-182,370
Grants - income		0		0		0
Other income & recharges		-7,359		-5,880		-3,000
Transfers from earmarked reserves		0		-14,800		0
		<u>(283,897)</u>		<u>(260,520)</u>		<u>(213,350)</u>
Service Cost		<u>61,985</u>		<u>87,860</u>		<u>185,720</u>
Service cost - £'s per head of population		0.48		0.68		1.42

PH: Stuart Barker
 Manager: Tracey Hooper
 Activity Area: Revenues & Benefits

	FTE	2016-17 Actual £	FTE	2017-18 Outturn £	FTE	2018-19 Budget £
<u>EXPENDITURE</u>						
Employees	51.0	1,190,160	53.0	1,197,780	48.5	1,318,000
Property		81,870		95,030		76,370
Services & Supplies		649,305		652,540		654,360
Grant Payments		34,168,731		34,722,290		34,660,180
Transport		2,567		2,880		2,020
Leasing & capital charges		0		0		0
		<u>36,092,634</u>		<u>36,670,520</u>		<u>36,710,930</u>
<u>INCOME</u>						
Sales		0		0		0
Fees & Charges		-184,061		-187,510		-187,510
Property Income		0		0		0
Grants - income		-34,746,639		-35,089,010		-35,019,270
Other income & recharges		-733,781		-725,120		-667,810
Transfers from earmarked reserves		0		0		0
		<u>(35,664,481)</u>		<u>(36,001,640)</u>		<u>(35,874,590)</u>
Service Cost		<u>428,153</u>		<u>668,880</u>		<u>836,340</u>
Service cost - £'s per head of population		3.32		5.15		6.39

PH: Humphrey Clemens
 Manager: Simon Thornley
 Activity Area: Spatial Planning

	FTE	2016-17 Actual £	FTE	2017-18 Outturn £	FTE	2018-19 Budget £
<u>EXPENDITURE</u>						
Employees	11.0	522,860	11.0	533,880	9.5	425,180
Property		24,287		26,500		21,280
Services & Supplies		462,487		244,510		145,070
Grant Payments		17,439		8,980		0
Transport		6,663		6,550		4,780
Leasing & capital charges		0		0		0
		<u>1,033,736</u>		<u>820,420</u>		<u>596,310</u>
<u>INCOME</u>						
Sales		0		0		0
Fees & Charges		-162		-100		-100
Property Income		0		0		0
Grants - income		-34,645		-4,440		0
Other income & recharges		-76,690		-35,960		0
Transfers from earmarked reserves		0		-148,370		0
		<u>(111,497)</u>		<u>(188,870)</u>		<u>(100)</u>
Service Cost		<u>922,239</u>		<u>631,550</u>		<u>596,210</u>
Service cost - £'s per head of population		7.16		4.86		4.56

PH:	Kevin Lake						
Manager:	Chris Braines						
Activity Area:	Waste, Recycling & Cleansing						
		FTE	2016-17 Actual £	FTE	2017-18 Outturn £	FTE	2018-19 Budget £
	<u>EXPENDITURE</u>						
	Employees	153.0	3,976,369	152.5	4,251,190	170.0	4,739,160
	Property		580,694		572,690		538,640
	Services & Supplies		1,005,905		1,111,800		965,360
	Grant Payments		0		0		0
	Transport		473,198		481,610		486,350
	Leasing & capital charges		1,289,979		1,278,060		1,277,190
			<u>7,326,145</u>		<u>7,695,350</u>		<u>8,006,700</u>
	<u>INCOME</u>						
	Sales		-892,822		-936,770		-887,320
	Fees & Charges		-831,478		-854,320		-871,760
	Property Income		-1,680		-3,480		-9,850
	Grants - income		-8,010		-8,190		0
	Other income & recharges		-1,054,262		-1,119,520		-1,072,560
	Transfers from earmarked reserves		0		-250,000		0
			<u>(2,788,253)</u>		<u>(3,172,280)</u>		<u>(2,841,490)</u>
			<u>4,537,892</u>		<u>4,523,070</u>		<u>5,165,210</u>
Service Cost							
Service cost - £'s per head of population			35.22		34.83		39.47

Glossary

Column Headings

2016-17 Actual – the actual cost of the service for last year

2017-18 Outturn – the likely cost of the service for this year

2018-19 Budget – the budget proposed for the service for next year

FTE – the budgeted full time equivalent average staff numbers for the year
The numbers ignore spend on agency staff and Members allowances

Expenditure

Employees – includes staff related costs such as salaries, training, recruitment and employee insurance

Property – all property related costs including rent, rates, utilities, repairs, maintenance, cleaning and property insurance (including central offices and depot costs)

Services and Supplies – covers the purchase of goods and services including items such as printing, stationery, contractors, postage, telephones, specialist fees & Strata

Grant Payments – specific payments for grants and rent subsidies including rent allowances, council tax benefit, councillors' community fund and rural aid

Transport – includes fuel, vehicle repairs and maintenance, travel and subsistence costs

Leasing - includes cost of vehicles and equipment subject to lease and/or rental agreement

Income

Sales – income from the sale of items including recycled materials

Fees & Charges – income generated from services where we charge a fee, including car parks, land charges, leisure, planning and building regulation

Grant Income – this identifies grants mainly toward specific costs such as rent allowances

Property Income – income related to property such as rent, rights and lettings

Other Income – income not covered by any of the above including contributions to costs

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Service	Actual 2016/17 £	Probable 2017/18 £	Proposed 2018/19 £	Dept total 2018/19 £	Department
Building Control	-372,329	-856,500	-853,000	-853,000	Building Control
Land Charges	-228,883	-217,980	-211,000		
Planning	-620,599	-812,760	-926,000		
Planning Admin	-945	-800	-800		
Street Naming	-21,559	-7,220	-7,220	-1,145,020	Development Management
Misc	0	-40	-40	-40	Democratic Services
Car Parks	-3,323,737	-3,424,290	-3,549,340		
Livestock Market	-36,773	-19,200	-19,200		
Old Forde house	-16,684	-14,370	-14,370		
Retail Market	-204,404	-191,090	-191,020	-3,773,930	Economy & Assets
Electoral Registration	-2,516	-2,000	-2,040	-2,040	Electoral Registration
Dog Control	-2,195	-2,690	-2,690		
Health & Food Safety	-7,683	-7,590	-7,650		
Health Licence Fees	-24,441	-26,250	-25,800		
Litter Clearance	-2,786	-3,650	-3,650		
Nuisance Parking	50	-50	-50		
Private Water Supply Sampling	-1,719	-1,700	-1,700	-41,540	Environmental Health
Amenity & Conservation Sites	-1,863	-1,470	-1,550		
Cemetery Fees	-131,237	-128,380	-132,190		
Dawlish Lawn Golf	-10,630	0	0		
Shaldon Golf	-72,009	-71,320	-72,750		
Sports Pitches	-15,714	-12,750	-13,120	-219,610	Green Spaces & Active Leisure
Housing	-1,235	-1,710	-1,710	-1,710	Housing
Legal Fees	-19,741	-24,840	-24,860	-24,860	Legal
Broadmeadow Sports Centre	-103,936	-88,220	-90,090		
Dawlish Leisure Centre	-235,390	-222,080	-217,310		
Leisure Childcare	-111,246	-107,420	-104,530		
Leisure Memberships	-1,229,898	-1,300,000	-1,364,000		
Newton Abbot Leisure Centre	-509,836	-474,100	-465,530		
Outdoor Pools	-50,714	-44,090	-48,440	-2,289,900	Leisure
Gambling Act 2005	-23,621	-25,560	-25,560		
Hackney Carriage	-75,415	-61,780	-61,780		
Licensing Act 2003	-130,944	-128,100	-128,100	-215,440	Licensing
Beach huts	-7,324	-6,510	-6,530		
Boat Storage	-7,519	-9,270	-4,420		
Leisure Events	-151	-50	-50		
Polly Steps	-21,129	-16,170	-16,980	-27,980	Resorts
Council Tax	-184,061	-187,510	-187,510	-187,510	Revenue & Benefits
Local Development Framework	-162	-100	-100	-100	Spatial Planning
Abandoned Vehicles	308	-760	-760		
Commercial Waste / Household Refuse	-812,650	-834,200	-851,060		
Composting	-2,111	-1,960	-2,060		
Toilets for Disabled	-172	-200	-200		
Vehicle Workshop	-16,854	-17,200	-17,680	-871,760	Waste, Recycling & Cleansing
Grand Totals	-8,642,457	-9,353,930	-9,654,440	-9,654,440	

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**TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2017-18 TO 2020-21**

Appendix 7

				41,148	14,842	35,142	28,391	9,076	Totals (£'000)
Code /bid no.		Asset/Service Area	Description	ORIGINAL	LATEST	LATEST	LATEST	LATEST	Teignbridge 10
				BUDGET 2017-18	BUDGET 2017-18	BUDGET 2018-19	BUDGET 2019-20	BUDGET 2020-21	
				£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	
Bid 52	*	Bakers Park	Provision for Bakers Park development (S106)	489	-	489			8. Out and about and active
KW4		Bishopsteignton	Bishops Avenue improvements (CR)		20				9. Strong communities
KP4		Brimley Brook	Brimley Brook (GG,CR)	-	6				9. Strong communities
KL1		Broadband	Contribution to Superfast Broadband (CR)	125	-	-	250		6. Investing in prosperity
Bid 28	*	Broadmeadow Sports Centre	Provision for Broadmeadow Sports Centre Asbestos (2020-25)(CR)						8. Out and about and active
Bid 31	*	Broadmeadow Sports Centre	Provision for Broadmeadow Sports Centre central boiler installation (CR)			45			8. Out and about and active
Bid 4	*	Broadmeadow Sports Centre	Provision for Broadmeadow Sports Centre Improvement Plan (S106/CR).			1,545			8. Out and about and active
K1		Broadmeadow Sports Centre	Broadmeadow Sports Centre Roof (CR)	68	-	68			8. Out and about and active
KM5		Car parks	Replacement Car Park Machines (RS)		18				3. Going to town
K21		Car parks	The Globe Car Park - drainage and resurfacing (CR)	10	-				3. Going to town
KM6		Car parks	Machinery upgrades (RS)		13				3. Going to town
K24		Car parks	(Updated) Car Park systems upgrade (RS)	42	11				3. Going to town
K35		Car parks	Multi-storey office facilities (RS)		22				3. Going to town
Bid 229e	*	Carbon Management	Provision for Carbon Management Programme (CR)		-	340			10. Zero heroes
KY5		Carbon Management	Energy/Utility Reduction (CR, RS)	75	233	75			10. Zero heroes
Bid 245	*	Churchyards	Provision for Churchyards (CR)	102	102				4. Great places to live & work
KR3		Coastal Monitoring	SW Regional Coastal Monitoring Programme. (GG,EC)	674	1,207	732	798	724	9. Strong communities
KR5		Coastal Monitoring	Coastal asset review: project management support (EC)		167				9. Strong communities
KR6		Coastal Monitoring	Coastal asset review (EC)		300	200			9. Strong communities
KW2		Collett Way	Collett Way - re-lay to adoption standard (CR)	275	275				6. Investing in prosperity
K18		Combeinteignhead	Combeinteignhead (Env.Agency)	155	-	155			9. Strong communities
KW3		Cricketfield	UTC Cricketfield Footpath (CR)	45	45				3. Going to town
Bid 211	*	Cycle paths	Provision for Other cycling (CIL)	50	50	50	280		7. Moving up a gear
Bid 211	*	Cycle paths	Provision for Dawlish/Teignmouth Cycle Schemes (later years) (CIL)					65	7. Moving up a gear
Bid 211	*	Cycle paths	Provision for Heart of Teignbridge cycling (later years) (CIL)	41				115	7. Moving up a gear

**TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2017-18 TO 2020-21**

Appendix 7

			41,148	14,842	35,142	28,391	9,076	Totals (£'000)
Code /bid no.	Asset/Service Area	Description	ORIGINAL	LATEST	LATEST	LATEST	LATEST	Teignbridge 10
			BUDGET 2017-18 £'000 (Inc Fees)	BUDGET 2017-18 £'000 (Inc Fees)	BUDGET 2018-19 £'000 (Inc Fees)	BUDGET 2019-20 £'000 (Inc Fees)	BUDGET 2020-21 £'000 (Inc Fees)	
KG8	Cycle paths	(Updated) Dawlish/Teignmouth Cycle Schemes (CIL)	150	150	30	200		7. Moving up a gear
KG8	Cycle paths	(Updated) Heart of Teignbridge Cycle Provision (CIL)	10	10	120	100		7. Moving up a gear
Bid 1	* Dawlish Leisure Centre	Provision for Dawlish Leisure Centre Playing Pitch Improvement Plan (S106)	350	-	175	175		8. Out and about and active
Bid 2	* Dawlish Leisure Centre	Provision for Dawlish Leisure Centre Improvement Plan (CIL).				435		8. Out and about and active
Bid 7	* Dawlish Leisure Centre	Provision for Dawlish Leisure Centre Drainage Overhall & Improve (CR)	40	-	40			8. Out and about and active
KG7	Dawlish Leisure Centre	Dawlish Leisure Centre Emergency Voiceover System (CR)	-	7				8. Out and about and active
K20	Dawlish Warren	Dawlish Warren Car Park Renovations (CR)	-	-	200			3. Going to town
KS5	Dawlish Warren	Dawlish Warren Toilets (CR)		12				4. Great places to live & work
Bid 78	* Dawlish Warren Visitor Centre	Provision for Dawlish Warren Visitor Centre (HRA/S106/CIL, EA, HLF, EC)				1,464		4. Great places to live & work
K36	Dawlish Water	Wall Repair (CR)		20				4. Great places to live & work
Bid 46	* Decoy play area	Provision for Decoy refurb (S106/CIL)	150	-	-	150		8. Out and about and active
Bid 77	* Eastcliff Garden	Provision for Eastcliff including walled Garden (S106)		-	50			4. Great places to live & work
KL5b	* Employment Land	Provision for other employment land purchase and infrastructure (BC: Prudential Borrowing)	1,500	2,000				6. Investing in prosperity
K34	Energy Company	Energy Company (CIL)	177		177			9. Strong communities
KD8	Forde House	Forde House Accommodation (BC, CR, RS)	434	562				What else we will do
KD8	Forde House	Forde House Accommodation (EC)	348	558				What else we will do
Bid 125a	* Forde Road Depot	Provision for Forde Road depot concrete repairs (CR)	35	35				5. Health at the heart
Bid 297	* Heart of Teignbridge	Provision for Heart of Teignbridge Employment Sites (BC: Prudential Borrowing; CR)	13,700	-		5,350		6. Investing in prosperity
Bid 297	* Heart of Teignbridge	Provision for Heart of Teignbridge Employment Sites (BC: Prudential Borrowing; CR)	-	200				6. Investing in prosperity
Bid 87	* Heart of Teignbridge	Provision for A382 Improvements (CIL) (2020-26)		-			1,000	7. Moving up a gear
K12	Heart of Teignbridge	Kingsteignton/Kingskerswell Education Provision (CIL)		-	1,250			4. Great places to live & work
KL5a	Heart of Teignbridge	Newton Abbot Land Purchase (CR)	200	42	-			6. Investing in prosperity
KW8	Heart of Teignbridge	Houghton Barton land (EC)		167				4. Great places to live & work

**TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2017-18 TO 2020-21**

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Code /bid no.	Asset/Service Area	Description	ORIGINAL	LATEST	LATEST	LATEST	LATEST	Teignbridge 10
			BUDGET 2017-18	BUDGET 2017-18	BUDGET 2018-19	BUDGET 2019-20	BUDGET 2020-21	
			£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	
KW9	Heart of Teignbridge	Newton Abbot Land Purchase (CR)		45				6. Investing in prosperity
KB2	Homeyard Botanical Gardens	Homeyard Botanical Gardens (GG,EC,CR)	-	30				4. Great places to live & work
J1	Housing	Discretionary - Disrepair Loans & Grants (GG/CR)	105	105	105	105	105	1. A roof over our heads
JW4a	Housing	Statutory - Disabled Facilities (GG)	950	1,255	1,000	1,000	1,000	1. A roof over our heads
JY3	Housing	Newton Abbot Temporary Accommodation (CR)		1				1. A roof over our heads
JY3a	Housing	Broadhempston Community Land Trust (CR)		60				1. A roof over our heads
JY3c	Housing	Exception site Ideford (CR)	-	10	-			1. A roof over our heads
JY3d	Housing	Exception site Starcross (CR)	-	65	-			1. A roof over our heads
JY3d	Housing	Exception site Denbury (CR)		50				1. A roof over our heads
JY3d	Housing	Downsizer initiative Shutterton Dawlish Warren (CR)		180				1. A roof over our heads
JY3e	Housing	Rural Exception Site in Teignbridge (Abbotskerswell) (CR)	-	10	-			1. A roof over our heads
JY3e	Housing	Exception site Widecombe (CR)		13				1. A roof over our heads
JY3e	Housing	Elderly persons housing scheme Dawlish (CR)						1. A roof over our heads
JY3e	Housing	Extra care housing schemes (CR)						1. A roof over our heads
JY3f	Housing	Surplus TDC sites in Newton Abbot (East St) (CR)	-	10	-			1. A roof over our heads
JY3g	Housing	Surplus TDC sites in Teignbridge (Drake Rd) (CR)	-	11	-			1. A roof over our heads
JY3h	Housing	Longstone Cross Ashburton (CR)	40	100	-			1. A roof over our heads
JY3i	Housing	Compulsory purchase/Empty Homes Projects (CR)	-	-	314			1. A roof over our heads
JY3i	Housing	Cardew Pottery, Newton Abbot (CR)	-	-	-			1. A roof over our heads
JY3	Housing	Jubilee Close, Teignmouth (CR)		5				1. A roof over our heads
JY3n	Housing	Affordable Housing unallocated (CR)	160	-	86	200	200	1. A roof over our heads
Bid 80	* HRA contribution	Provision for HRA (CIL)	18	30	35	53	61	4. Great places to live & work
KV6	IT - Convergence	Strata projects: Convergence Projects (RS)		56				What else we will do
KV8	IT - Capital contribution	Ongoing contributions towards Strata (RS)	41	41	41	41	41	What else we will do
KV1	IT - Committee	Replacement IT Equipment/ Committee Mgt (CR)	-	25				What else we will do
KV4	IT - Customer Services	Customer Portal (CR, RS)	167	246				What else we will do
KV5	IT - Customer Services	Adelante Upgrade (CR)		15				What else we will do
KV9	IT - HR	Strata projects: Human Resources (RS)		45				What else we will do
KV7	IT - Planning	Strata projects: Uniform Implementation (RS)	14	58				What else we will do
KW1	IT - Customer Services	Reception Management (CR)		50				What else we will do
KW7	IT - Customer Services	Open channel/open access (RS, CR)		30				What else we will do
KV/W	IT 17-18 Strata projects	Strata business plan (CR)	142	102				What else we will do
Bid 128	* Kingsteignton Cemetery	Provision for Kingsteignton Cemetery Path (CR)	43 ₁₀	-				4. Great places to live & work

**TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2017-18 TO 2020-21**

Appendix 7

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Code /bid no.		Asset/Service Area	Description	ORIGINAL	LATEST	LATEST	LATEST	LATEST	Teignbridge 10
				BUDGET 2017-18	BUDGET 2017-18	BUDGET 2018-19	BUDGET 2019-20	BUDGET 2020-21	
				£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	
Bid 300	*	Kingsteignton	Provision for Kingsteignton Open Space (S106)		-	60			8. Out and about and active
KB8		Kingsway Teignmouth	Kingsway, Teignmouth Footpath (S106/CR)	47	-				4. Great places to live & work
K11		Marsh Barton	Marsh Barton Station (CIL) now £1.3 million by March 2021	-	-			1,300	7. Moving up a gear
Bid 43	*	Michaels Field	Provision for Michaels Field Phase 2 (S106/grant)	136	-		136		8. Out and about and active
Bid 13	*	Newton Abbot Leisure Centre	Provision for Newton Abbot Leisure Centre PAC transfer pump (CR)	12	-				8. Out and about and active
Bid 23	*	Newton Abbot Leisure Centre	Provision for Newton Abbot Leisure Centre fire alarm control panel (CR)		-	30			8. Out and about and active
Bid 236a/b & 237	*	Newton Abbot Leisure Centre	Provision for Newton Abbot Leisure Centre AC Unit (CR), Acoustic main sports hall & sports hall cooling system.	90	-	90			5. Health at the heart
Bid 3	*	Newton Abbot Leisure Centre	Provision for Newton Abbot Leisure Centre Improvement Plan (S106)	350	-	350			8. Out and about and active
KG6		Newton Abbot Leisure Centre	Newton Abbot Leisure Centre lift refurbishment (CR)	-	27				8. Out and about and active
KF5		Newton Abbot Leisure Centre	Newton Abbot Leisure Centre Gym Equipment (RS,CR)	40	69	40	40	40	8. Out and about and active
Bid 299	*	Newton Abbot Town Centre	Provision for Newton Abbot Town Centre Improvements (BC: Prudential Borrowing;CR)	14,610	-	18,000	14,550		3. Going to town
KL6		Newton Abbot Town Centre	Market Walk improvement works (CR, RS)		2,137				3. Going to town
K8		Newton Abbot Town Centre	Cattle Market Enabling Works (CR)	150	200				3. Going to town
K9		Newton Abbot Town Centre	Bradley Lane Enabling Works (CR)	250	150				3. Going to town
KW5		Open Spaces	Cirl bunting land (S106)		346				4. Great places to live & work
KS4		Pavillions Teignmouth	Pavillions, Teignmouth (GG,CR)	-	91				3. Going to town
K7		Penns Mount Park	Penns Mount Hilltop Park (CIL)	400	-		400		4. Great places to live & work
Bid 44	*	Play area equipment/refurb	Provision for Dawlish play space flagship provision (S106)	75	75				8. Out and about and active
Bid 45	*	Play area equipment/refurb	Provision for Powderham Newton Abbot play space equipment (S106)	30	-	30			8. Out and about and active
Bid 47	*	Play area equipment/refurb	Provision for Darracombe Newton Abbot (S106)		-	74			8. Out and about and active
Bid 48	*	Play area equipment/refurb	Provision for Coombe Valley Play Area (S106)		50				8. Out and about and active
Bid 49	*	Play area equipment/refurb	Provision for Den, Teignmouth play area overhaul (2020-25) (S106/CIL)			200			8. Out and about and active
Bid 50	*	Play area equipment/refurb	Provision for Higher Woodway, Teignmouth play area refurb (S106)	30	-	30			8. Out and about and active
Bid 51	*	Play area equipment/refurb	Provision for Meadow Centre Teignmouth play area major refurb (S106)	30	-	30			8. Out and about and active
Bid 58	*	Play area equipment/refurb	Provision for Palace Meadow, Chudleigh play space overhaul (2020-25) (S106)		44			15	8. Out and about and active

**TEIGNBRIDGE DISTRICT COUNCIL
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Appendix 7

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				BUDGET 2017-18	BUDGET 2017-18	BUDGET 2018-19	BUDGET 2019-20	BUDGET 2020-21	
				£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	
Bid 67	*	Play area equipment/refurb	Provision for Teignbridge-funded play area refurb/equipment (CR)	104		114			8. Out and about and active
KJ8		Play area equipment/refurb	Tedburn St Mary (S106)		16				8. Out and about and active
KJ9		Play area equipment/refurb	Kingskerswell Fitness Equipment (S106)		28				8. Out and about and active
Bid 246	*	Public Conveniences	Provision for Wallgate Replacements (CR)			75			2. Clean scene
KP1		Sandygate	Sandygate, Kingsteignton (Env.Agency)	-	9				9. Strong communities
Bid 79	*	SANGS/Open Spaces	Provision for SANGS/Open spaces (CIL)	1,400				1,000	4. Great places to live & work
KB1		SANGS/Open Spaces	SANGS land purchase (CIL)		400	700			4. Great places to live & work
KB7		SANGS/Open Spaces	SANGS: Dawlish (CIL)	-	251	-	-		4. Great places to live & work
Bid 95	*	South West Exeter	Provision for South West Exeter Transport (2020-25) (CIL)		-			50	7. Moving up a gear
K13		South West Exeter	(Updated) SW Exeter Education Provision (CIL)		-	-	1,000	1,950	4. Great places to live & work
Bid 5	*	Sport & Leisure	Provision for Sports Provision (CIL)		-		65	311	8. Out and about and active
Bid 72	*	Sport & Leisure	Provision for Outdoor sport facility to serve Newton Abbot area (re: Forches cross) (S106)	460	-	460			8. Out and about and active
K6		Sport & Leisure	Sports allocation (CIL)	358	-	358			8. Out and about and active
Bid 90	*	Teignbridge	Provision for Education (CIL)				1,050	1,000	4. Great places to live & work
Bid 40	*	Teignmouth Lido	Provision for Teignmouth Lido boiler replacement (CR)	100		100			8. Out and about and active
Bid 189	*	Teignmouth Point	Provision for Point Upper, Teignmouth Resurface (GG;CR)	290	120				3. Going to town
Bid 227	*	Sport & Leisure	Provision for Water Users' Facility (CR)	30		30			8. Out and about and active
KR9		Teignmouth Point	Teignmouth Point Sea Defence (GG)	1,000	1,572				9. Strong communities
Bid 228		Teignmouth Town Centre	Provision for Teignmouth Town Centre Improvements (BC: Prudential Borrowing)		-	6,900			6. Investing in prosperity
Bid 116	*	Waste Management	Provision for Bulking Station - replace telehandlers (2020-25) (CR)		-				2. Clean scene
KS8		Waste Management	Bulking Station - baler (RS)	200	250				2. Clean scene
Bid 118	*	Waste Management	Provision for Bulking Station - replace Sortline (2020-25) (CR)		-				2. Clean scene
Bid 119	*	Waste Management	Provision for Waste vehicles - additional RCV (CR)		-		150		2. Clean scene
Bid 120	*	Waste Management	Provision for Waste vehicles - additional recycling (CR)		-		200		2. Clean scene
Bid 121	*	Waste Management	Provision for: Replace kerbsider (CR)		-	50	100		2. Clean scene
Bid 456	*	Waste Management	Provision for Containers - allow for inflation (CR)	6	-				2. Clean scene
KT7		Waste Management	Replace forklift (CR)		25				2. Clean scene
KS0		Waste Management	Purchase of Wheeled Bins (RS)	99	99	99	99	99	2. Clean scene
KT6		Waste Management	Bulking Station Expansion or Relocation & Vehicle Space (CR,RS,EC)	-	89				2. Clean scene
				41,148	14,842	35,142	28,391	9,076	

**TEIGNBRIDGE DISTRICT COUNCIL
CAPITAL PROGRAMME 2017-18 TO 2020-21**

Appendix 7

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Code /bid no.	Asset/Service Area	Description	ORIGINAL	LATEST	LATEST	LATEST	LATEST	Teignbridge 10
			BUDGET 2017-18 £'000 (Inc Fees)	BUDGET 2017-18 £'000 (Inc Fees)	BUDGET 2018-19 £'000 (Inc Fees)	BUDGET 2019-20 £'000 (Inc Fees)	BUDGET 2020-21 £'000 (Inc Fees)	

Programme Funding

Budgeted Revenue Contribution	(1,350)	(1,350)	(550)	-	-
Additional Revenue Contributions towards specific schemes.	(194)	(943)			
Revenue Contributions earmarked reserve.		(1,474)			
Capital Receipts	(1,602)	(769)	(2,916)	(1,184)	(484)
Section 106	(1,842)	(518)	(1,780)	(392)	(15)
Other External Contribution	(1,551)	(1,255)	(1,400)	(510)	-
Grant	(3,220)	(4,320)	(1,987)	(2,679)	(1,724)
Community Infrastructure Levy	(2,705)	(640)	(2,909)	(3,724)	(6,853)
Internal borrowing			-	-	-
Business cases: Prudential borrowing	(28,684)	(3,573)	(23,600)	(19,902)	-
Total	(41,148)	(14,842)	(35,142)	(28,391)	(9,076)
Balance of capital receipts	(3,623)	(4,253)	(2,185)	(1,950)	(2,215)

Key:

EC - External Contributions
GG - Government Grant
CR - Capital Receipt
RS - Revenue Savings
BC - Business Case
* - Provisional scheme, pending full approval
Denotes a change in the programme



Public Notice and Annual Forward Plan – January 2017

- 1 This is an Annual Forward Plan (January - Version 1) of the key decisions and other decisions the Leader of Teignbridge anticipates the Executive taking during the next 12 months. Key decisions are decisions which the Council consider significant having had regard to Government guidance. This Plan may include other decisions which are not key decisions to be taken by the Executive, including for example, where the Executive is to make a recommendation to the Council.
- 2 Details of the proposed decisions are attached.
3. The decisions which the Executive propose to take in private and the reasons why are detailed in the list together with a brief description of the matter to be decided. If you do not think the decisions should be taken in private please advise the Democratic Services Manager, with your reasons, at the address below or email comsec@teignbridge.gov.uk
- 4 The documents which will be taken into account when making key decisions in the part of the meeting open to the public are available for inspection. Details are listed. Other documents may become available nearer the meeting. If you would like copies please contact the author of the report. Author's names and contact details are shown in the attached list. If you would like additional documents relating to a decision as they become available please contact the author and make this request.
5. Where possible, the District Council will attempt to keep to the dates shown in the Plan. It is quite likely, however, that some items will need to be rescheduled and new items added as new circumstances come to light.
6. This Plan will be updated on a monthly basis.
7. You are welcome to attend the meetings. They will take place in the Council Chamber at the address below. Agendas for Executive and other Council meetings are available on the Council's website.
- 8 You can ask questions regarding any item either in person or in writing. The deadline for the submission of questions is 12 Noon two working days prior to the meeting. You are advised to contact the Committee and Members' Services Section at the address below in advance of this time where assistance is available if required.
- 9 Should you wish to make the Councillors aware of any information in advance of a meeting you can make representations in writing. These can be made up

until the commencement of the meeting. You can also lobby Members of the Executive in advance of the meeting and for information on this or if you have any further queries, please contact the Committee Section. Telephone Neil Aggett on 01626 215113 or email Neil.Aggett@teignbridge.gov.uk

- 10 The agendas for the meetings can be made available before the meetings. The documents listed in the right hand column of the attached plan are available for public inspection at the Council Offices between the hours of 8.30 am to 5.00 pm on Monday to Thursday and 8.30 am to 4.30 pm on Friday. The estimated dates of availability are indicated and are also available on the Council's website www.teignbridge.gov.uk

Cllr JEREMY CHRISTOPHERS

Leader of the Council

Council Offices, Forde House, Newton Abbot TQ12 4XX

TEIGNBRIDGE DISTRICT COUNCIL – EXECUTIVE FORWARD PLAN

Forward Plan of anticipated key decisions by the Executive for the next 12 months commencing 1 January 2018 v1

(K) Indicates a key decision to be made by the Executive

(R) Is a recommendation to Council.

Matter for Consideration	Date of Decision	Private Decision	Documents to be considered in preparing report	Report Author(s) & Contact Name & Number	Agenda inc. Report Published
Initial Financial Plan Proposals 2018/19 to 2020/21 – to consider the initial financial plan proposals 2018/19 to 2020/21 to be published for comments over the next six weeks and the council tax base 2018/19 (R)	09/01/2018	No		Report of Martin Flitcroft – Finance Manager Contact: 01626 215246	22/12/2017
Final Financial Plan Proposals 2018/19 to 2020/21 – to consider Teignbridge's final budget proposals for the next three years	08/02/2018	No		Report of Martin Flitcroft – Finance Manager Contact: 01626 215246	29/01/2017
Revised Proposals for Teignbridge Housing Delivery Vehicle	08/02/2017	Yes		Report of Amanda Pujol – Business Manager Housing & Health	29/01/2017
Newton Abbot Regeneration	22/02/2018	No		Report of Tony Watson – Business Manager, Economy & Assets Contact: 01626 215828	14/02/2018
Affordable Housing Supplementary Planning Document and Starter Homes	TBC	No		Report of Simon Thornley – Business Manager, Spatial Planning Contact: 01626 215706	TBC
Supplementary Planning Document NA3 – Woborough	TBC	No		Report of Simon Thornley – Business Manager, Spatial Planning Contact: 01626 215706	Q2 2018
Habitat Regulations Mitigation – Revised Strategy Charges	TBC	No		Report of Nick Davies – Business Manager, Planning	TBC

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